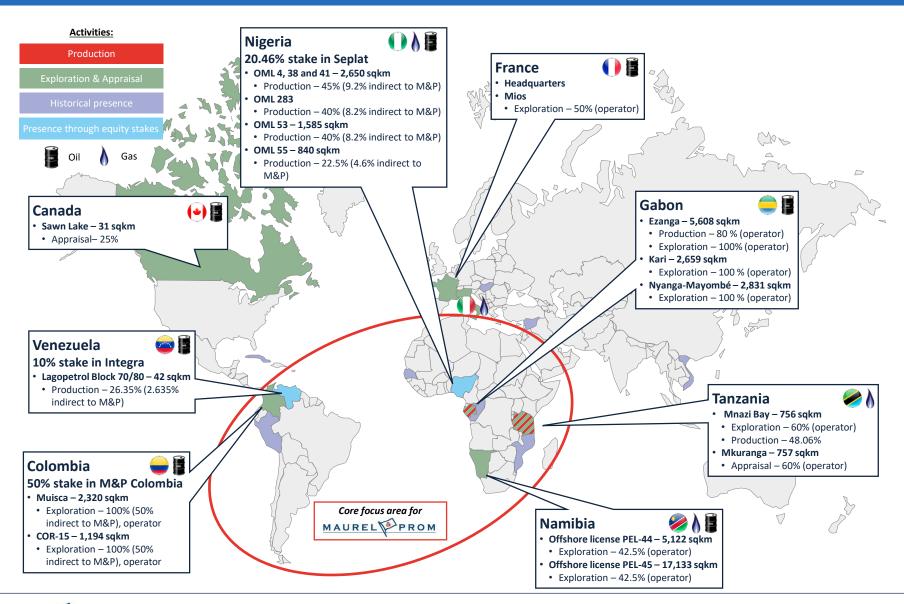


**Corporate presentation** *March 2018* 

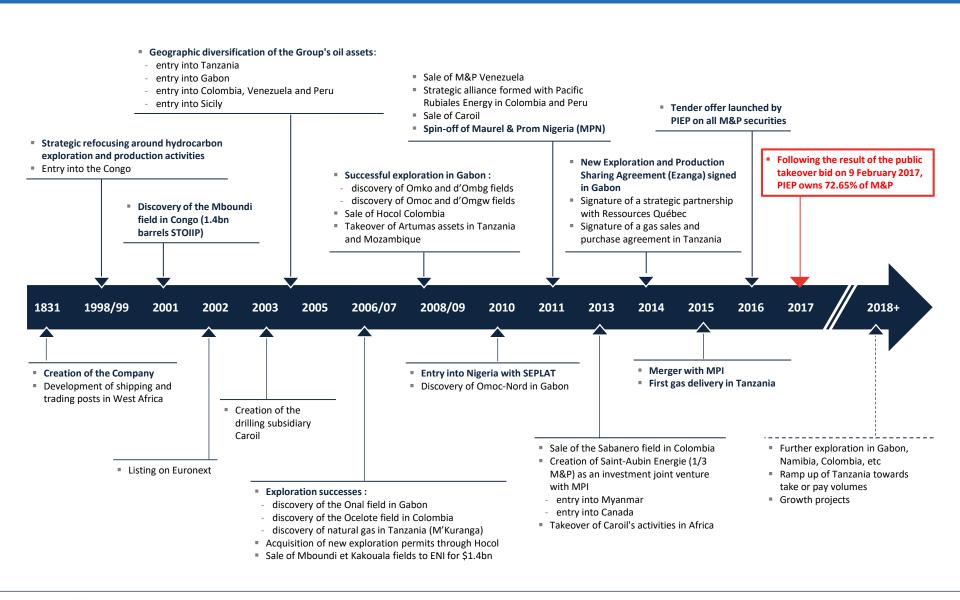


### M&P is an EMEA-listed E&P company with a global footprint

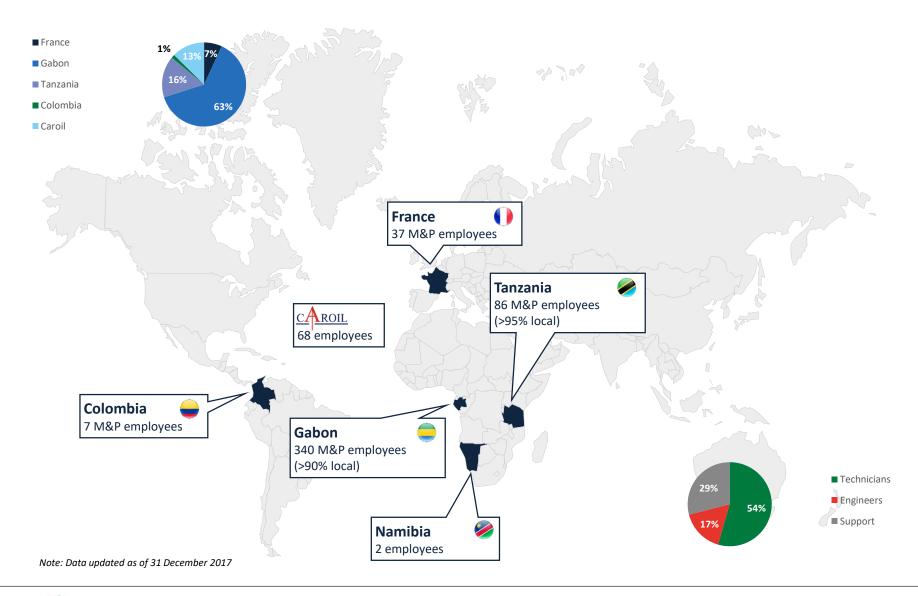




### The successful Pertamina takeover opens a new chapter in M&P's long history



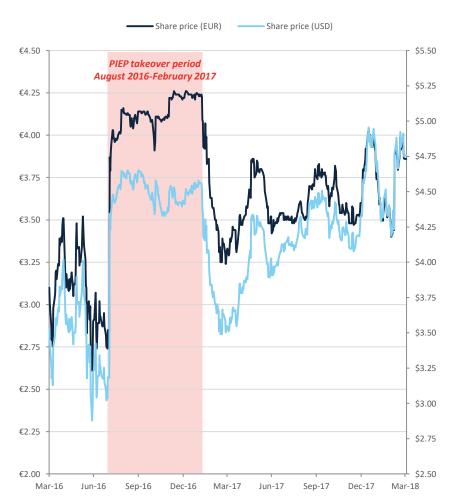
### M&P has 540 experienced, well trained employees globally





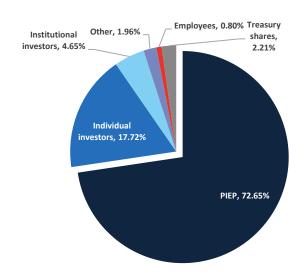
### M&P as a listed company

### Share price – Last two years



Note: Share price information as of 31 March 2018

#### M&P shareholders as of 31 December 2017



#### **Stock information**

- <u>Listing venue:</u> Euronext Paris
- ISIN code: FR0000051070
- Index inclusion:
  - > CAC Small, CAC Mid & Small, CAC All Tradable
  - PEA-PME and SRD eligible
- Share capital:
  - > 195,340,313 shares outstanding
  - ➤ Includes 4,312,391 treasury shares



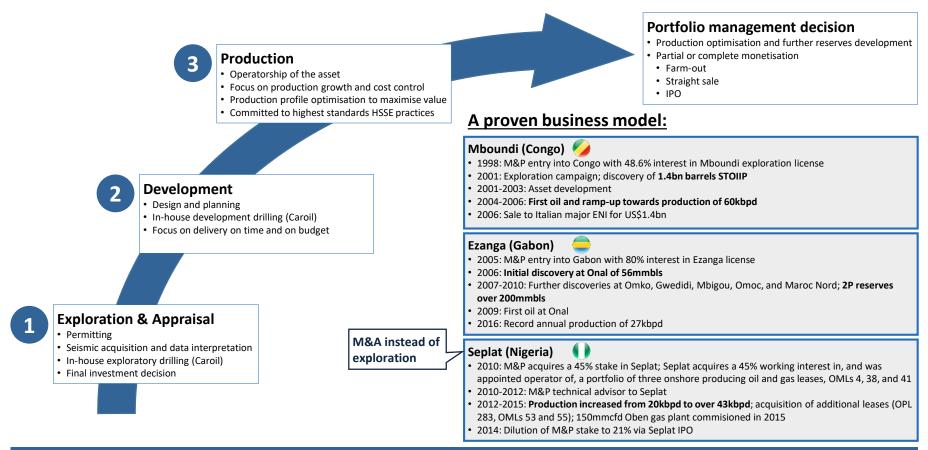
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# A strong track record in developing projects in Africa and Latin America

Proven operator with extensive experience

### The "M&P model": explore, develop, operate

### Over the years, M&P has successfully discovered, brought to production and grown a number of high quality assets



M&P is able to identify opportunities, appraise and develop assets to extract value in a short timeframe

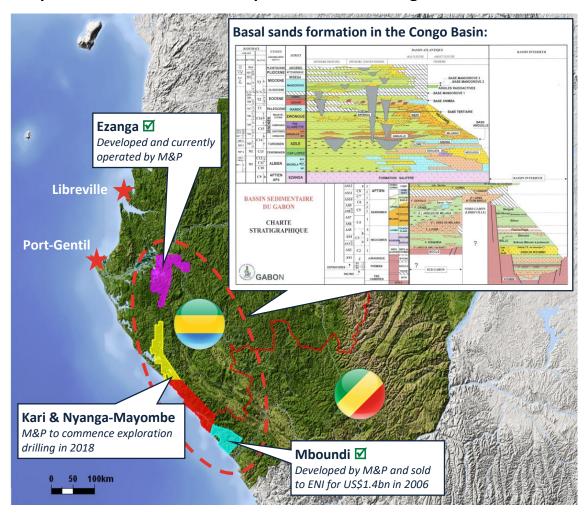
# In particular, M&P has developed a deep understanding of the highly prospective basal sands formation between Gabon and the Republic of Congo

### **Key facts**

- Since 2001 and the Mboundi discovery, M&P has extensively prospected the basal sands formation in the Congo Basin and made a number of discoveries in the area
- Alluvial sands of medium to good quality (breaded channels), lacustrine delta front sands
- While prospecting Gabonese basal sands, M&P also discovered the Kissenda reservoir, which was previously unknown

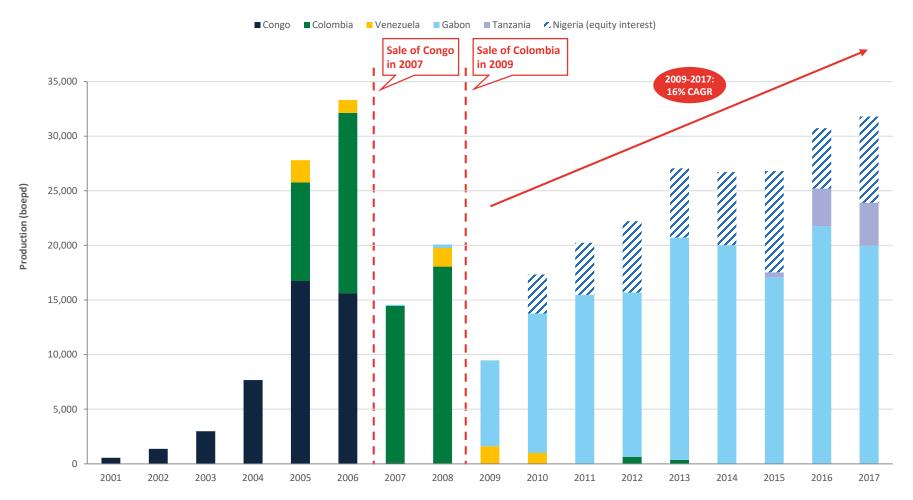


### Map of current and historical operations in the Congo Basin



### M&P has managed to steadily increase production over the years...

### Working interest production over time

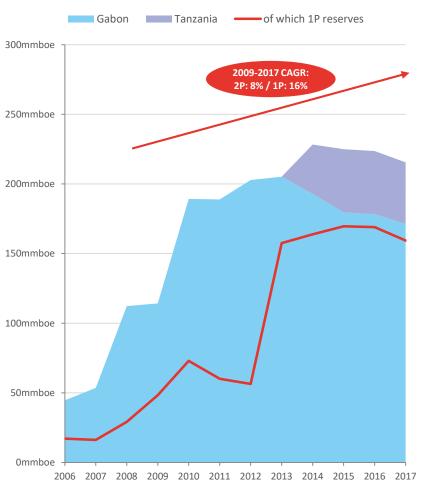


Note: "CAGR" is the compound annual growth rate, i.e. the mean annual growth rate over the period

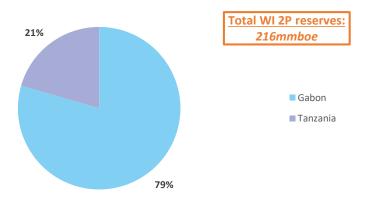


### ...whilst maintaining a large, diversified reserves base

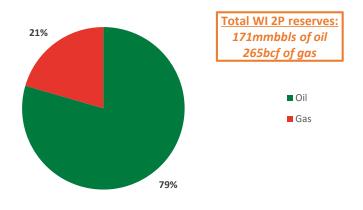
### Working interest 2P reserves over time



### WI 2P reserves by country as of 31 December 2017



WI 2P reserves by type as of 31 December 2017



Source: DeGolyer and MacNaughton reserves report (Gabon) and RPS reserves report (Tanzania) as of 31 December 2017

Note: Working interest reserves <u>before</u> deduction of royalties; gas to oil conversion ratio of 6bcf/mmboe; <u>2P reserves do not include reserves attributable the 20.46% equity interest in Seplat</u>, which are equivalent to 96mmboe (46mmbls of oil and 298bcf of gas) based on Seplat's reported reserves as of 31 December 2017





# Overview of current operations

Operator of long-life, well developed assets in established oil & gas jurisdictions



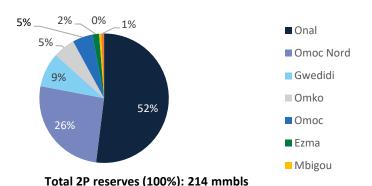
### M&P in Gabon – Overview



### **M&P** history in Gabon

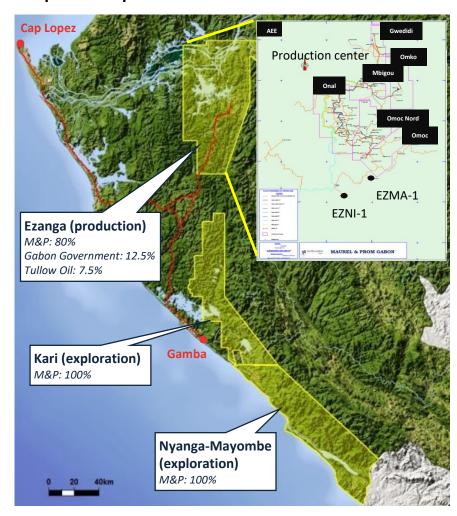
		2P reserves (100%, mmbls)	Gross production (100%, mmbls)
2005	Entry into Gabon     Acquisition of several permits	0	0.0
2006	<ul> <li>Discovery of the Onal field</li> <li>EEA application submitted</li> </ul>	56	0.1
2007	<ul> <li>First oil at Banio field</li> <li>Works begin at Onal production facilities</li> </ul>	64	0.1
2008	<ul> <li>Discovery of Omko and Mbigou fields</li> </ul>	132	0.1
2009	First oil of Onal and Omko     Discovery of Omoc and Gwedidi fields	134	3.3
2010	<ul><li>Discovery of Omoc North field</li><li>First oil of Gwedidi and Mbigou</li></ul>	213	5.3
2011	Omoc North first oil     Omoc test	216	6.5
2012	<ul><li>Omoc North development</li><li>3D seismic acquisition</li></ul>	242	6.5
2013	New water injection process     Omoc North EEA awarded	256	9.0
2014	New PSA terms	241	9.1
2015	Mabounda and Niembi discoveries	224	7.8
2016	Focus on water injection	223	9.9
2017	Continuation of water injection and cost efficiency initiatives	214	9.1

### Ezanga 2P reserves by field as of 31 December 2017



Source: DeGolyer and MacNaughton reserves report as of 31 December 2017

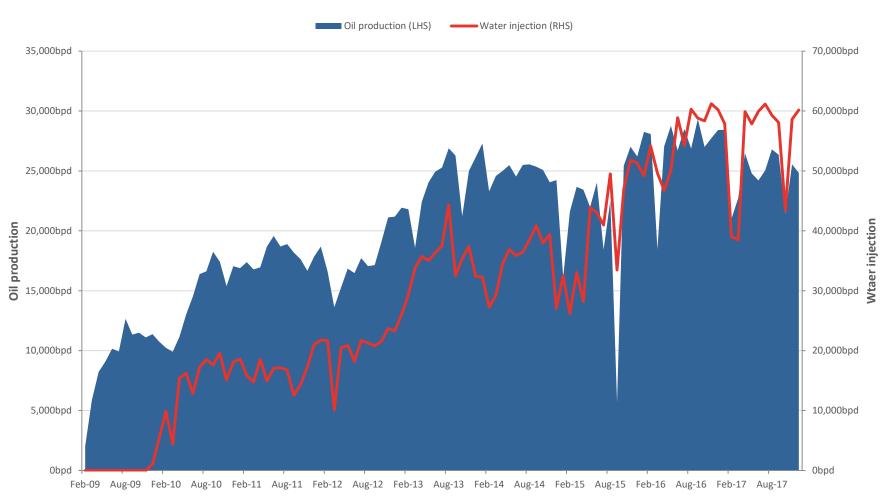
### Map of M&P permits and licenses in Gabon



### M&P in Gabon – Production history at Ezanga



### Ezanga monthly average gross production



Note: Production data updated as of 31 December 2017



### M&P in Tanzania – Overview

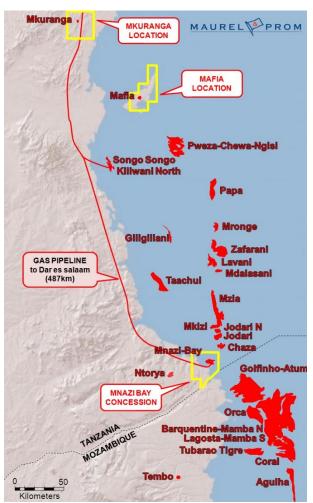


### **M&P** history in Tanzania

- M&P entry in Tanzania in 2009
- In addition to Mnazi Bay, M&P owns a 60% stake in two exploration licenses (Mafia, Mkuranga)
- Mnazi Bay
  - Ownership structure:
    - M&P (operator): 48.06 %
    - Wentworth Resources: 31.94 %
    - Tanzania Petroleum Development Corporation (TPDC): 20 %
  - First gas to Dar Es Salaam in August 2015
  - > Gas production level is dependent on consumption by the industrial sector in Dar Es Salaam
    - Nominations made to the operator M&P by TPDC
- Well developed asset with capacity for a significant increase in production



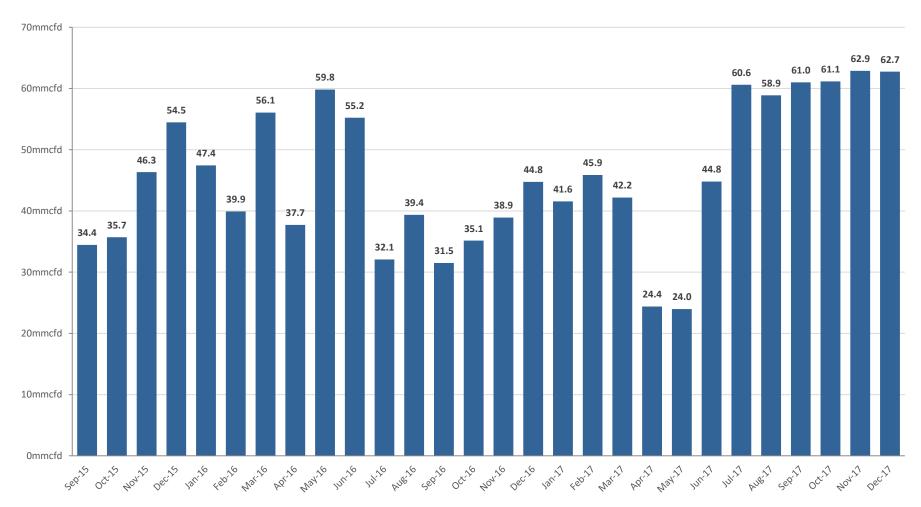
### Map of operations



### M&P in Tanzania – Production history at Mnazi Bay



### Mnazi Bay monthly average gross production



Note: Production data updated as of 31 December 2017

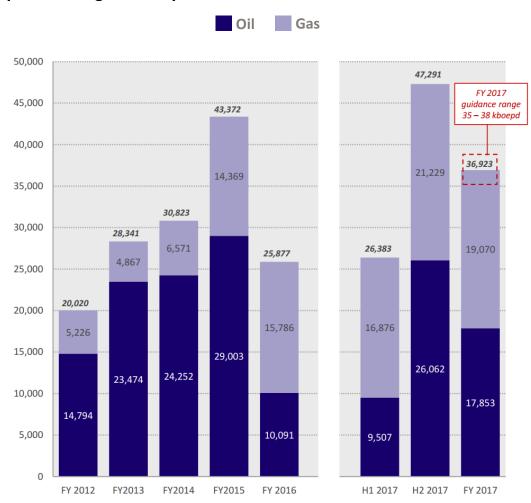


### M&P in Nigeria – 20.46% equity stake in Seplat



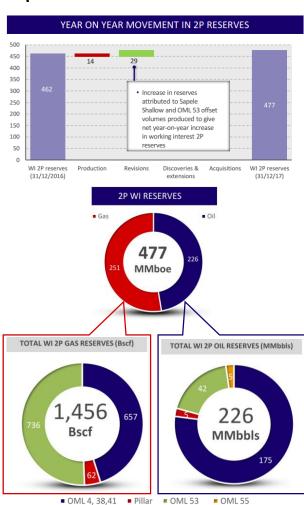


### Seplat working interest production over time



Source: Seplat FY 2017 results presentation (28 February 2018)

### Seplat WI reserves as of 31 Dec 2017

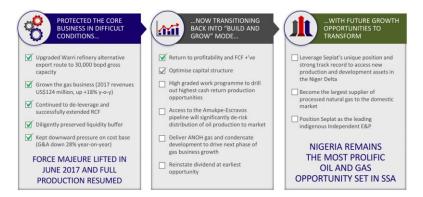


### M&P in Nigeria – 20.46% equity stake in Seplat

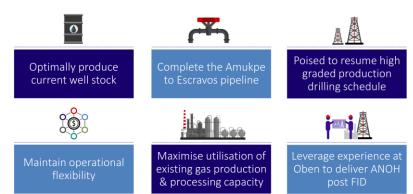




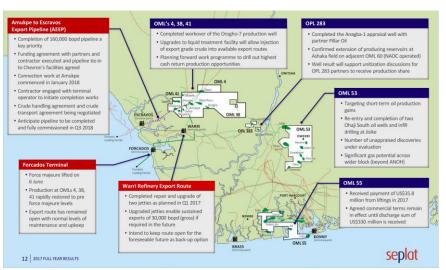
#### **Business outlook**



### Key technical and operational priorities

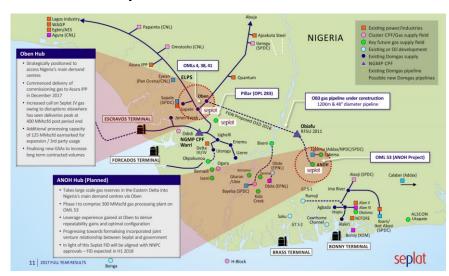


### Oil business update



#### Source: Seplat FY 2017 results presentation (28 February 2018)

#### Gas business update





# F

## Finance review and outlook for 2018

Strong performance in 2017 and robust capital structure



### 2017: a year of consolidation with a return to profitability for M&P

### **Key financial metrics**

in €mm	2017	2016
Sales	355	317
EBITDA	168	141
EBITDA margin	47%	44%
EBIT	58	17
Financial income	(74)	(30)
Income from equity associates	50	(28)
Consolidated net income	7	(50)
Cash flow generated by operations	164	86
Investments	33	44
Cash at period-end (including collateral deposit)	216	263

### **Commentary**

- Operating performance up sharply
  - ➤ EBITDA up by 19% at €168mm
  - Positive net income at €7mm
  - ➤ Cash flow generated by operations up by 90% at €164mm
- Strengthening of the Group's financial structure and balance sheet
  - Refinancing of debt on favourable terms following the closing of the takeover bid by the Pertamina Group
  - ➤ Net debt of €364mm, down by 32% compared to 2016
  - Greater flexibility for future growth projects
  - Significant reduction in foreign exchange risk exposure after the eurodenominated debt was refinanced in US dollars



# The debt refinancing is a significant step forward for M&P, and it considerably strengthens the financial profile of the company

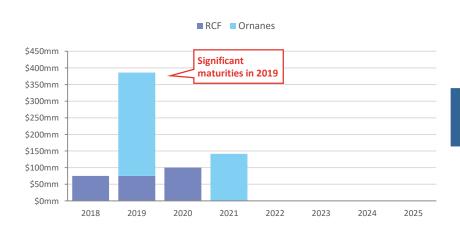
### **Refinancing summary**

- Refinancing announced to the market on 12 December 2017
- ✓ Repayment of \$762mm of existing debt, issuance of \$700mm of new debt
  - Cash balance increase thanks to the release of \$75 million in cash previously held as collateral to the RCF facility
- ✓ Strengthened balance sheet thanks to \$600mm Term Loan with low interest rate (Libor + 1.5%) and \$100mm Shareholder Loan from Pertamina (Libor + 1.6%)
- ✓ Significantly improved repayment profile, with 2-year grace period and repayments spread over 5 years
- ✓ Balanced mix of French, Asian (including Indonesian), and international banks

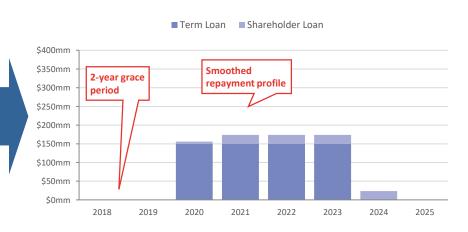
#### Financial debt structure

	Bank loan	Shareholder loan
Amount	\$600mm	\$100m + \$100mm
Interest rate	Libor + 1.5%	Libor + 1.6%
Repayments	16 quarterly instalments	17 quarterly instalments
First repayment	March 2020	December 2020
Maturity	December 2023	December 2024

### Repayment profile pre refinancing



### Repayment profile post refinancing





### Increased financial flexibility allows M&P to focus on growth projects

### **Development**

- ✓ Resumption of a major development programme in Ezanga (Gabon) after a three-year interruption due to market conditions
- ✓ Drilling to start in the first half of 2018
- √ 11 wells planned for 2018

### **Exploration**

- ✓ Exploration wells on the Kari and Nyanga-Mayombé (Gabon) permits
- ✓ Drilling expected to start in the second half of 2018